

# Successor Trustee for the ASARCO Coeur d'Alene Custodial & Work Trust

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*Prepared for*

**CDA Basin Commission**

*Prepared by*

**Coeur d'Alene Custodial & Work Trust**



# Successor Trustee - Roberto Puga, P.G.

 PathForward Consulting



## MANAGING COMPLEX REMEDIGATION PROJECTS

### Who We Are

PathForward Consulting (PFC) is an environmental consulting and engineering firm specializing in **complex environmental trusts and large-scale remediation projects**.

Our team has **successfully remediated hundreds of acres** across the United States, including former chemical plants, smelters, manufacturing facilities, and hazardous waste landfills.

Our expertise extends to **stakeholder engagement, environmental justice initiatives, and navigating complex regulatory frameworks**.

### Expertise

- Complex Trust & Project Management
- Multiparty Superfund Remediation
- Financial Stewardship & Resource Optimization
- Advocacy & Negotiations
- Stakeholder Communication
- Impacted Property Rehabilitation & Reuse
- Compliance & Operational Continuity
- Asset Valuation and Capitalization



[www.pathforwardconsult.com](http://www.pathforwardconsult.com)

- Founder & President of PathForward Consulting (PFC)
- Trustee for multiple Environmental & Custodial Trusts nationwide
- Project Coordinator for CERCLA & RCRA multi-party sites
- Expertise in technically complex environmental remediation projects
- Committed to open, transparent communication



# Environmental Trust Sites Managed by PFC Across the U.S.

## **Texas Custodial Trust, El Paso, TX**

Appointed in 2009 to oversee the \$52M remediation of the former ASARCO Smelter Site. Managed the historic 2013 chimney demolition and recovered \$25.4M in assets to fund further remediation and redevelopment.

## **Vernon Environmental Response Corporation, Vernon, CA**

Managing the transition and decommissioning of the former Exide battery recycling facility since 2020. Oversaw safe dismantling under strict air quality standards. Supports DTSC in ongoing remediation and site security.

## **MPC Environmental Response Trust, Pascagoula, MS**

Overseeing phosphogypsum stack management and contamination mitigation at the former Mississippi Phosphates Corporation site. Secured \$20M in environmental liability transfers and repurposed assets for economic benefit.

## **Exide Environmental Response Trust, Multi-State**

Managing remediation of 16 former Exide sites across 10 states. Executed \$26M in environmental actions, including groundwater treatment and landfill management. Secured over \$3M in additional funding through asset sales.

## **HOVENSA Environmental Response Trust, St. Croix, U.S.V.I.**

Custodial Trustee since 2016 for the former HOVENSA refinery, once the world's largest petroleum refinery. Administers a \$66M budget for RCRA closure, hazardous waste decommissioning, and site stabilization in coordination with VIDPNR and EPA.



Texas Custodial Trust



Vernon Environmental Response Trust



HOVENSA Environmental Response Trust,



**PathForward Consulting, Inc.**

# 2024 Coeur d'Alene Trust Accomplishment Highlights



- **Upper Basin Source Control & Remediation**
- **Completed major remediation projects at Tamarack Complex, Dayrock Complex, and Lower East Fork Ninemile Creek**
- **Advanced Star Complex cleanup in Canyon Creek Basin, addressing heavy metal contamination**
- **Designed and prepared for remediation at Standard-Mammoth Reach and Tamarack No. 7**
- **Expanded East Fork Ninemile Waste Consolidation Area (WCA) to accommodate additional waste**
- **Lower Basin Remediation**
- **Progressed Lower Basin pilot projects, including:**
  - **Cataldo Reach riverbank stabilization** investigation and planning to reduce contaminant transport
  - **Gray's Meadow remediation**—700-acre ag-to-wetland conversion in collaboration with Restoration Partnership

# 2025 Trustee Goals & Directives

## 1. **Fostering Open Communication:**

Building cooperative relationships with all parties to promote transparency, trust, and collaboration. Open dialogue ensures long-term environmental and community benefits.

## 2. **Providing Technical Leadership:**

Kyle Richards continues to lead technical efforts with PathForward Consulting's full support, ensuring projects stay on track and aligned with regulatory and environmental goals. Our team remains focused on advancing key technical projects to ensure environmental remediation efforts are efficient, effective, and aligned with regulatory requirements.

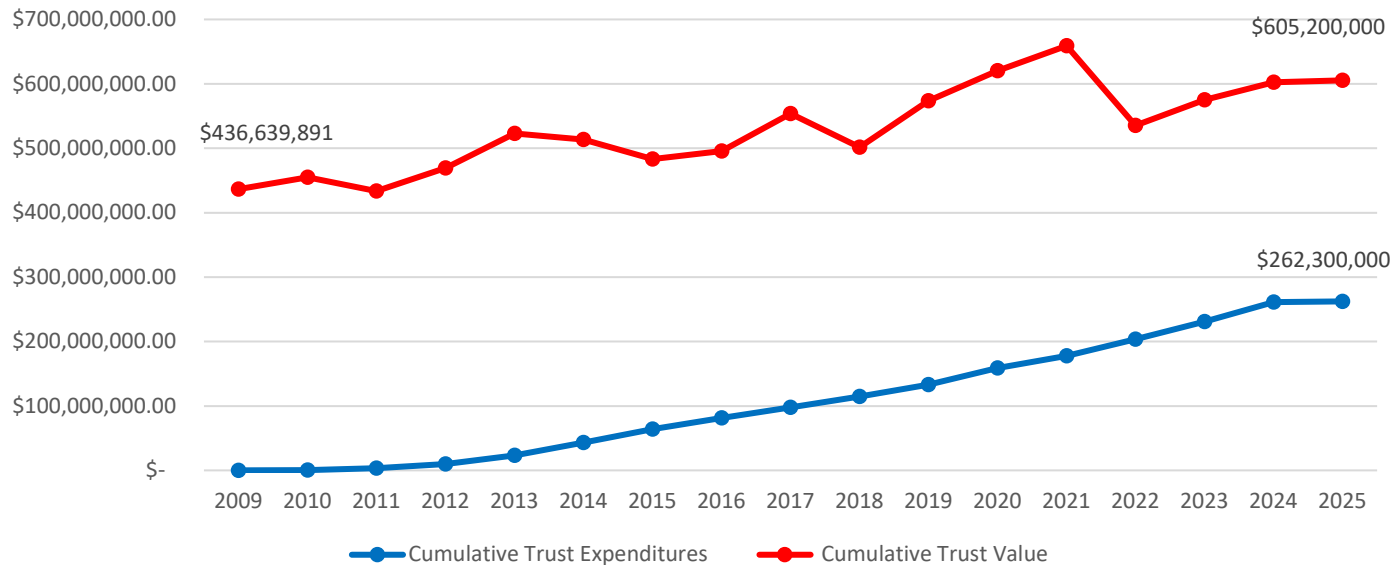
## 3. **Financial Sustainability:**

Maintaining and managing funds to support long-term remediation efforts, ensuring continued success and compliance with environmental commitments.

# Trust Financials

## Financial Status of the Trust

Coeur d'Alene Trust Value and Expenditures Since Inception



- Trust Value at Inception (2009): \$436.6MM
- Current Trust Value: \$605.2MM
- Cumulative Spend Since Inception: \$262.3MM
- Annual Budget: \$30MM